

Appendix D

Cumulative Budget Deficit & Budget Strategy 2021/22 to 2023/24

	2021/22	2022/23	2023/24
	£'000	£'000	£'000
Cash Base Budget Requirement	14,046	13,503	13,613
Cash Movements			
Staffing	109	213	217
Budgets in 2020/21 that are not recurring in 2021/22	(520)	(87)	19
Contracts	87	239	88
Growth	88	8	140
Income	(41)	-	-
Other Adjustments	(266)	(263)	(25)
Revised Cash Budget Requirement	13,503	13,613	14,052
Revised Cash Budget Requirement	13,505	13,013	14,052
Savings			
Shared Services Phase 1 (Approved)	(288)	(288)	(288)
Shared Services – Phase 1 (Next Phase) Forecast	(40)	(120)	(120)
Shared Services – Phase 2 Forecast	(10)	(120)	(120)
		()	(122)
Contributions To Reserves			
Capital Funding Reserve – allocate to leisure	250	250	250
Repairs & Maintenance Reserve – allocate to leisure	250	250	250
Housing Needs Surveys Reserve	20	-	-
Budgets Not In Directorates:			
Minimum Revenue Provision (MRP - capital financing)	298	500	531
Interest on borrowing	82	166	390
Interest receivable on short-term investments	(200)	(200)	(200)
Parish Precept	434	436	438
Pension Costs	71	91	112
Staff Turnover	(150)	(150)	(150)
Total Net Expenditure	14,230	14,448	15,165



	2021/22 £'000	2022/23 £'000	2023/24 £'000
<u>Funding Sources</u> Council Tax - Borough Council Tax - Parishes Council Tax - Collection Fund (Surplus) / Deficit New Homes Bonus payable to City Deal Retained Business Rates Section 31 Government Grants Pooling arrangements Lower Tier Grant	(8,086) (434) (80) (363) (3,828) (1,465) - (100) (14,356)	(8,126) (436) 58 (93) (3,829) (1,465) 807 - (13,084)	(8,167) (438) 58 - (3,886) (1,487) 1,638 - (12,282)
<u>Use of Reserves</u> Business Rates Retention Reserve Elections Reserve Local Plans Reserve Ring-fenced Income Reserve Sports Development funding Reserve	(65) (26) (44) (85)	(65) - (25) (44) -	(65) (160) (44) - -
Total Funding	(14,576)	(13,380)	(12,875)
(Surplus) / Deficit	(346)	1,229	2,614